Data & trends of the European Food and

Drink Industry





Confederation of the food and drink industries of the EU

About CIAA

CIAA represents the European food and drink industry - the leading industrial sector and major EU employer and exporter. CIAA's role and mission is to represent the food and drink industries' interests, at the level of both European and international institutions.

CIAA membership is made up of:

- 26 national federations, including 3 observers;
- 28 EU sector associations;
- 19 major food and drink companies.

CIAA's permanent secretariat, based in Brussels, maintains close contacts with European and international institutions and has become a major partner in consultations on food-related developments. It co-ordinates the work of more than 700 experts, grouped in Committees and Expert Groups around the following themes: trade and competitiveness, food and consumer policy, environment, commercial relations, diet, nutrition and health.



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At a glance

the EU-27 Food and Drink Industry in 2007

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€913 billion

(+4.2% compared to 2006)

Largest manufacturing sector in the EU (13.4%), ahead of the automobile and chemical industries

External trade

Exports € 54.7 billion

(+5.1% compared to 2006)

Imports € 52.7 billion (+9.2% compared to 2006)

Trade balance € 2.0 billion

Net exporter of food and drink products

Employment

4.3 million people

(-0.6% compared to 2006)

Leading employer in the EU (13.5%), ahead of the fabricated metal and machinery & equipment industries

Number of companies

308,000¹

Fragmented industry

EU market share of global export market

19.8% (24.6% in 1998)

Shrinking share of EU exports in global markets

SMEs

48.5% of the food and drink turnover

63.0% of the food and drink employment

Value added

(% of EU GDP)

2%

Consumption

(% of household expenditure

12.6%

Declining share

R&D

of food and drink output)

0.24%2

Insufficient R&D expenditure

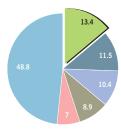
Structure of the food and drink industry

The food and drink industry in the EU

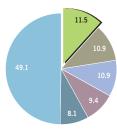
		2006	2007/2006*	2007*
Turnover	€billion	876	₹4.2%	913
Value added	€billion	188		
Employees	million	4.3	~ -0.6%	4.3
Companies	thousand	308		

(*) CIAA estimates based on Eurostat figures (-) not available Source: Eurostat, SBS and CIAA calculation

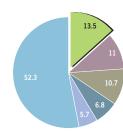
Share of turnover in manufacturing industry (%)



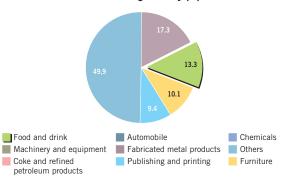
Share of value added in manufacturing industry (%)



Share of employment in manufacturing industry (%)



Share of the number of companies in manufacturing industry (%)

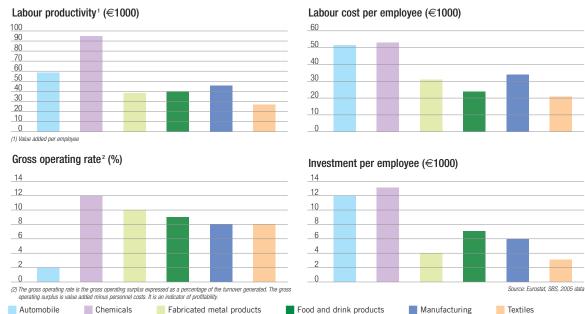


Note: the manufacturing sectors are defined at 2-digit level of the NACE-Rev.1 (food and drink industry: division DA 15). Source: Eurostat, SBS, 2005 data

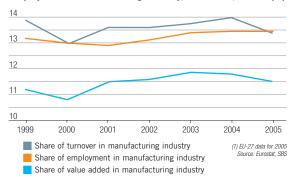
The food and drink industry in the manufacturing sector

- The food and drink industry is the single largest manufacturing sector in the EU in turnover, value added and employment terms, ahead of automobile, chemicals and machinery industries. It is the second leading manufacturing sector (after fabricated metal products) in terms of number of companies in the EU.
- The share of the food and drink industry in the manufacturing industry registered slight variations, of one percentage point as a maximum, since 1999.
- The growth of the food and drink industry's turnover is on average similar to the one of the manufacturing industry over the period 2000-2007. The number of employees decreased less in the food and drink industry than in the manufacturing industry over the same period (-2.8% and -7.1% respectively).

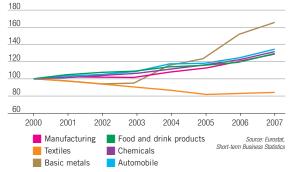
Labour productivity, labour cost, profitability and investment in the manufacturing industry



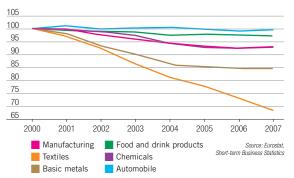
Share of food and drink industry turnover, value added and employment in manufacturing industry, 2000-2005, EU-251 (%)



Evolution of turnover in the manufacturing industry, 2000-2007, (2000=100)



Evolution of employment in the manufacturing industry, 2000-2007, (2000=100)



SMEs in the food and drink industry

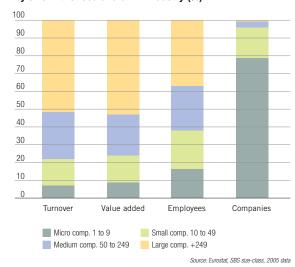
- The food and drink sector includes approximately 308,000 companies.
- The food and drink industry is composed of a diverse range of companies from SMEs (defined as having less than 250 employees) to large companies.
- The food and drink industry is a fragmented industry. SMEs make up 99.1% of the food and drink business population. These companies generate 48.5% of food and drink turnover and employ 63% of the sectorial workforce.
- Large companies account for 0.9% of all food and drink enterprises but they provide 51.5% of the turnover, 52.9% of the value added and contribute to 37% of the employment.

Turnover, value added, employees and number of companies in the food and drink industry and in the manufacturing industry by size (%)

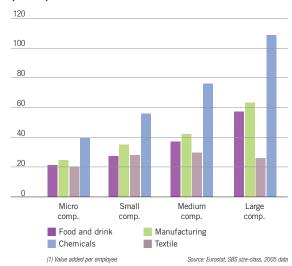
		Micro comp.	Small comp.	Medium comp.	SMEs	Large comp.
		1 to 9	10 to 49	50 to 249		+ 249
Turnover	Manufacturing	6.0	12.7	21.0	39.7	60.3
	Food and drink	7.0	14.8	26.7	48.5	51.5
Value added	Manufacturing	7.4	15.5	22.4	45.3	54.7
	Food and drink	8.7	15.2	23.2	47.1	52.9
Number of employees	Manufacturing	14.0	20.6	24.7	59.3	40.7
	Food and drink	16.2	21.8	25.0	63.0	37.0
Number of enterprises	Manufacturing	80.6	15.0	3.6	99.2	0.8
	Food and drink	78.5	17.0	3.6	99.1	0.9

Source: Eurostat, SBS size-class, 2005 data

Turnover, value added, employees and number of companies by size in the food and drink industry (%)



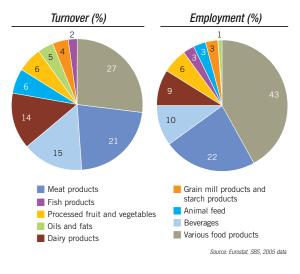
Labour productivity¹ by size in the manufacturing industry (€ 1000)



Sectors of the food and drink industry

- The "various food products" category is the largest sub-sector, representing 27% of total turnover and 43% of the workforce. It is a heterogeneous group which includes bakery, pastry, chocolate and confectionery products as well as pasta and baby food.
- The meat sector, beverages and dairy products are also key branches of the industry and, together with the "various food products" category, they represent 77% of the total turnover and 84% of the total number of employees.

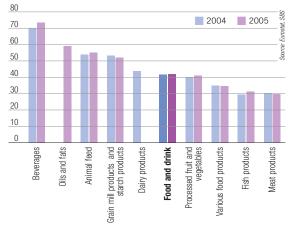
Distribution of turnover and employment in sub-sectors



Breakdown of the composition of the "various food products" category (% in terms of turnover, value added and employment)

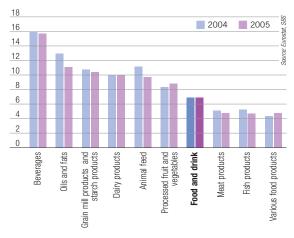


Labour productivity¹, 2004-2005 (€1000)



(1) Value added per employee

Investment per employee, 2004-2005 (€1000)



confectionery

Bread, fresh pastry goods & cakes

Tea and coffee

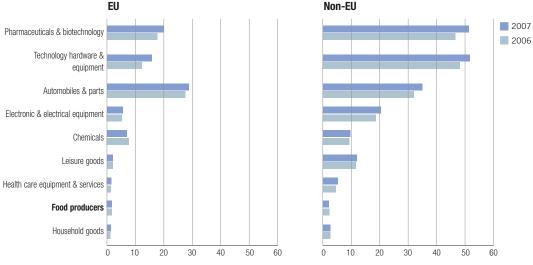
Other food products

Source: Eurostat, SBS, 2005 data

- R&D investment is traditionally very low in the food and drink industry, both in and outside the EU. In comparison with most other industries, R&D investment does not increase over the years.
- In 2004, Research and Development (R&D) investment by the EU-15 food and drink industry reached 0.24% of the total output, as compared to 0.29% in 2003, and it was below the R&D spending of the food and drink industries in most other developed countries.
- When comparing the research intensity of the largest EU and non-EU food and drink companies, the same trend emerges.

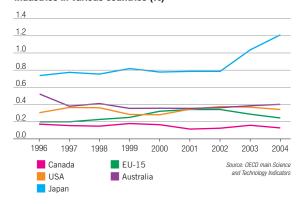
There is, however, a substantial level of diverse innovation activity in the sector, much linked to small changes in products and processes. The sectors that are most active in innovation among the food and drink industry are dairy products, water and soft drinks, frozen foods, biscuits, snacks and cheeses with 5-10% product innovation.

R&D investment in EU and non-EU countries (€ billion)

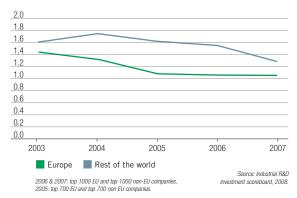


Source: 2008 EU R&D investment scoreboard, European Commission, JRC and DG RTD

R&D as a percentage of industry output for food and drink industries in various countries (%)



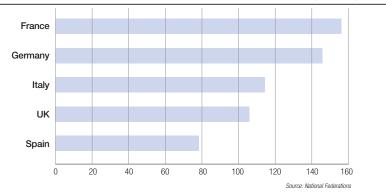
R&D intensity in EU and non-EU food and drink companies (%)



The food and drink industry in the 27 Member States

- The food and drink industry is a pillar of the EU economy. This sector features in the top 3 manufacturing activities in terms of sales in several Member States.
- France, Germany, Italy, the UK and Spain are the largest EU food and drink producers. Together they account for almost 70% of the total EU turnover.
- The table presents key available data. The sales growth rate registered important discrepancies between Member States. The number of employees pursued its downward trends in almost all Member States.

Top 5 Member States in terms of food and drink industry sales, 2007 (€ billion)



Food and drink industry data as published by National Federations¹

	AT	BE	BG	CY	CZ	DE	DK	EE	ES	FI	FR	GR	HU	ΙE	IT	LT	LU	LV	МТ	NL	PL	PT	R0	SE	SI	SK	UK
Net sales ²																											
(€ billion)																											
2006	10.4	33.2	2.8*	1 2*	0.7	138.2	21.0	4.4	77.4	9.0	144.3	11.0	7.4	23.3	1100	2.5	0.7*	1.0	0.3	57.2		12.0	0.4	15.7	1.9	2.9	100.0
2006	10.4	33.2	2.0	1.3*	9.7	130.2	21.0	1.1	11.4	9.0	144.3	11.2	7.4	23.3	110.0	2.5	0.7	1.6	0.3	37.2	-	12.0	8.4	15.7	1.9	2.9	106.8
2007	11.0	36.9	-	-	10.3	146.8	22.7	1.2	78.2	9.6	154.4	11.5	8.0	-	113.0	-	-	1.8	0.3	-	41.6	12.3	10.1	16.4	2.0	-	106.2
2007/2006 (%)	₹5.7	711.2			₹6.2	₹6.2	₹8.1	₹4.5	₹ 0.9	≠ 6.7	₹7.0	₹2.7	₹7.6		₹2.7			≠ 14.0	19.7 €			₹2.5	≠ 20.9	₹4.5	₹6.4		1 1 1 1 1 1 1 1 1 1
Rank ³	5 th	3 rd	-	-	5 th	5 th	1 st	2^{nd}	1 st	4 th	1 st	1 st	3 rd	1 st	2 nd	-	-	-	-	1 st	1 st	1 st	-	4 th	5 th	4 th	1 st

Employment (thousand)

2006	58.9	90.0	101.0*	12.3*	126.5	532.1	68.4	17.3	486.0	35.3	414.0	72.0	107.0	44.3	260.0	50.7	4.4*	35.2	3.0	122.2	-	107.1	203.8	57.2	16.7	35.0	440.0
2007	58.0	89.6			121.9	531.5	66.0	17.3	487.6	34.8	415.0	72.1	101.5		256.0			33.0	2.9		420.0	108.5	206.7	55.9	15.2		438.0
2007/2006 (%)	1.5	~-0.4			1 3.6	1 1 1 1 1 1 1 1 1 1	1 1 1 3.5		≈ 0.3	1.4	₹0.2	₹ 0.1	1 1 1 1 1 1 1 1 1 1		1.5			~-6.3	1 1 1 1 1 1 1 1 1 1			1.3	₹1.4	1 1 1 2.3	₹-8.8		№-0.5

(1) or by National Statistics Institutes or Eurostat

2) or production value (in current prices

(3) Rank of the food and drink industry in the manufacturing activities in terms of turnover at national level

(*) 2005 data

Source: National Federations and CIAA (details available on request)

Markets and consumption

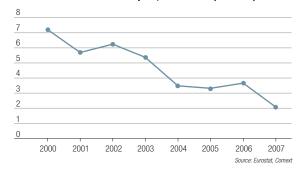
EU key trade figures (€ million)

	2005	2006/2005	2006	2007/2006	2007
Export	46,929	~ 10.8%	51,998	₹5.1%	54,672
Import	43,602	₹ 10.6%	48,237	₹9.2%	52,655
Balance	3,327		3,761		2,017

Source: Eurostat, Comexi

- The EU is a net exporter of food and drink products with a positive trade balance of €2 billion in 2007, which is significantly lower than previous years. The trade surplus decreased by 46% compared to last year, resulting from a significantly higher increase of imports (9%) than of exports (5%).
- With 21% of all EU exports, the US is the number one customer of the European food and drink industries. Exports to China continue to increase rapidly with an increase of 28% in 2007, corresponding to approximately €1,25 billion. Even though exports to Russia continue to increase, they grew less rapidly than during previous years: only 12% in 2007 compared to 24% in 2006.
- Imports from Brazil and Argentina remain important and account for 20% of total EU food and drink imports. Emerging economies present the steepest growth of imports to the EU, in particular Malaysia (24%), Vietnam (21%) and Thailand (19%).
- EU food and drink imports decreased only for a couple of countries such as Canada (-8%) and the US (-2%).

EU food and drink trade surplus, 2000-2007 (€billion)



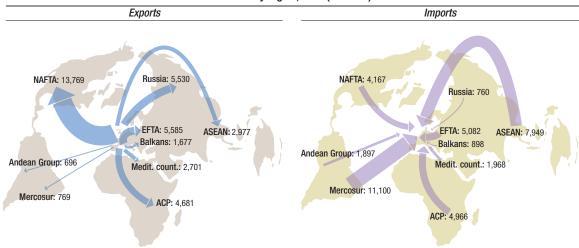
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Top EU trading partners, 2007 (€ million)

	Export		In	nport	
		'07/'06			'07/'06
USA	11,251	◄-3.0%	Brazil	5,945	13.4%
Russia	5,530	₹11.9 %	Argentina	4,828	10.9%
Switzerland	3,555	₹6.5%	China	3,201	17.5%
Japan	3,251	→ -5.9%	USA	3,122	1 − 2.1 %
Canada	1,888	₹2.6%	Switzerland	2,364	₹18.7%
Norway	1,831	≠12.1 %	Thailand	1,917	18.6%
Australia	1,287	₹9.0%	Turkey	1,732	~ 1.0%
China	1,245	≠ 28.4%	Indonesia	1,666	≠14.7 %
Saudi Arabia	1,193	₹8.4%	New Zealand	1,609	~ 0.6%
South Korea	1,118	≠ 4.0%	Norway	1,567	₹6.2%

Source: Eurostat, Comext

EU trade by region, 2007 (€ million)



Note: ACP: Africa, Caribbean and Pacific countries; Andean Group: Bolivia, Colombia, Ecuador, Peru and Venezuela; ASEAN: Association of Southeast Asian Nations; EFTA: European Free Trade Area; Mercosur: Brazil, Argentina, Uruguay and Paraguay; NAFTA: Canada, USA, Mexico.

Source: Eurostat, Comext

Exports to emerging countries, 2000-2007

	Rank ¹	2007 € million	2007/2000
China	8	1,245	183%
South Korea	10	1,118	49%
Ukraine	15	767	136%
South Africa	19	631	117%
Mexico	20	629	~ 0%
Brazil	21	625	≠24 %
Thailand	25	460	≠16 %
Malaysia	28	337	7 19%
Indonesia	34	285	~-4%
Vietnam	37	234	126%
India	49	159	₹ 80%
Chile	60	117	~41 %
Argentina	80	77	> -58%

Imports from emerging countries, 2000-2007

	Rank ²	2007 € million	2007/2000
Brazil	1	5,945	₹52%
Argentina	2	4,828	₹63 %
China	3	3,201	≠110%
Thailand	6	1,917	₹52 %
Indonesia	8	1,666	49 %
Malaysia	11	1,467	₹118%
Chile	12	1,354	≠100%
India	14	1,168	₹79 %
Ukraine	17	843	≠248 %
South Africa	18	787	₹34 %
Vietnam	21	724	₹321 %
Mexico	30	323	₹71 %
South Korea	53	121	✓10 %

(2) Rank in top countries of origin for EU food and drink imports

Source: Eurostat, Comext

Top EU food and drink products exports and imports, 2007 (€ million)

Expor	ts	
	Ri	ank¹ in
		2000
Spirits	6,642	1
Wine	6,012	2
Food preparations	3,184	6
Cheese	2,438	5
Concentrated milk	2,069	3
Animal feed/	0.010	•
pet foods	2,019	9
Malted beer	2,003	7
Pork meat fresh, frozen	1,993	4
Malt extract, prepared	1,857	10
Chocolate	1,847	12
Soft drinks	1,669	31
Pastries or biscuits	1,664	11
Olive oil	1,262	14
	,	14

Source: Eurostat, Comext (1) Rank of the same product within top exports in 2000

Import	ts.	
	Ra	nk² in 2000
Oilcake (soybean)	4,894	1
Fish filets	4,276	3
Frozen, cooked crustaceans	3,999	2
Palm oil	2,857	15
Wine	2,712	4
Prepared fish	1,976	6
Fruit juices	1,670	5
Fresh, frozen beef meat	1,565	10
Frozen fish	1,461	7
Sugars	1,375	8
Other prepared fruit	1,268	12
Coconut oil	1,253	17
Prepared meat	1,162	20
Meat of sheep or goats	1,093	9

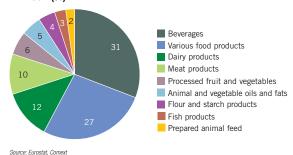
(2) rank of the same product within top imports in 2000

- "Beverages" and "various food products" (including goods like chocolate, biscuits, confectionery, pasta, prepared meals, etc..) accounted for almost 60% of EU food and drink exports. Together, they generated a trade balance of almost €22 billion.
- After record growth rates in 2006, exports of spirits and wine grew at lower, though still significant rates of 3% and 8% respectively.
- The greatest export growth rate was recorded by the dairy sector (20%), which stands in sharp contrast to the decrease of dairy exports of 5% in 2006.
- Animal feed exports increased by 17%, while exports of chocolate and sugar confectionery (9%), mineral waters and soft drinks (7%) also grew significantly.
- It is worth noting that, in each sector, high value added products, such as cheese and soft drinks, recorded significant sales' growth on non-EU country markets at the expense of goods with lower added value.

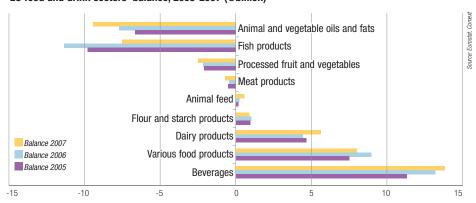
Exports by sector 2006-2007 (€ million)

		2006	2007	'07/'06
Beverage	S .	16,767	17,832	₹ 6%
of which	spirits	6,388	6,610	₹3 %
	wines	5,482	5,936	≠8 %
	mineral waters and soft drinks	2,124	2,290	≠7 %
Various f	ood products	15,943	15,565	> -2%
of which	biscuits, preserved pastry goods	1,327	1,314	1 %
	Chocolate and sugar confectionery	2,731	3,001	≠9 %
Dairy products		5,244	6,552	₹20%
Meat pro	ducts	5,383	5,386	≠ 0%
Processe	d fruit and vegetables	3,073	3,236	₹5 %
Animal a	nd vegetable oils	2,561	2,540	1 %
Flour and starch products		1,925	1,973	≠2 %
Fish products		2,039	1,773	→-15 %
Animal fe	eeds	938	1,128	≠17 %
			Source:	Furnstat Come

Share of main sectors in the EU food and drink exports in 2007 (%)



EU food and drink sectors' balance, 2005-2007 (€ billion)



- During the first 7 months of 2008, the value of EU food and drink sales outside the EU increased significantly, reaching a growth rate of almost 9%. However, during the same period, food and drink imports into the EU grew even more (14%). As a result, the EU balance presents a trade deficit of €305 million for the first 7 months of 2008.
- The steep increase in imports results almost entirely from increased imports from ASEAN and Mercosur economies. This can in particular be explained by increased imports of oilcake and palm oil (75% and 63%). Other food products also show important growth rates of imports (prepared meat and fruit notably).
- While exports of beverages decreased during the first 7 months of 2007, exports of dairy products (5%), wines (7%), meat (16%) and animal and vegetable oils (20%) increased significantly.

EU key trade figures (€ million)

		January to Ju	ıly
	2007	2008	2008/2007
Export	30,328	32,971	₹8.7%
Import	29,239	33,276	₹ 13.8%
Balance	1,089	-305	

Source: Eurostat, Comext

Exports to major trading blocs (€ billion) Imports from major trading blocs (€ billion) Med. countries **≠**9% **Balkans >**-6% CIS **≠22**% **~-4**% **≠21% ≠** 24% MERCOSUR >-12% **≠**4% NAFTA **≠**32% **≠**1% Asean **≠**11% **≠**5% ACP **≠**5% **≈**15% **EFTA** 5

■ January to July 2007 ■ January to July 2008

Top EU food and drink products' exports and imports, January to July 2007-2008 (€ million)

	Exports January to July		
	2007	2008	2008/2007
Wine	3,288	3,528	₹7 %
Spirits	3,662	3,377	~-8%
Food preparations	1,857	1,865	~ 0%
Concentrated milk	1,262	1,502	₹19%
Pork meat	1,112	1,493	₹34%
Cheese	1,321	1,480	≠12%
Malt extract	1,036	1,215	≠17 %
Beer	1,191	1,184	1%
Chocolate	847	868	₹3%
Soft drinks	980	857	>-13%
Olive oil	747	732	`~-2%
Frozen fish	501	638	≠27 %
Prepared vegetables	522	552	₹6 %

	Imports January to July		
	2007	2008	2008/2007
Oilcake (soybean)	2,170	3,797	₹75 %
Fish fillets	2,087	2,332	₹12%
Palm oil	1,260	2,058	₹63 %
Processed crustaceans	1,840	2,046	₹11%
Wine	1,314	1,361	≠4 %
Prepared fish	1,000	1,242	₹24%
Coconut oil	611	832	₹36 %
Fruit juices	822	824	✓ 0%
Prepared meat	567	793	₹40%
Prepared fruit	571	788	₹38%
Cane or beet sugar	636	776	₹22%
Frozen fish	758	759	70%
Meat of sheep, goats	640	756	₹ 18%

Source: Eurostat, Comext

Source: Eurostat, Comext

- In 2006, prices of key raw materials increased significantly resulting in rising costs throughout the food supply chain. Raw material prices continued to go up in 2007 often doubling their pre-2006 levels. Mid-2007 the prices of dairy products started to go down dramatically. The prices of almost all other raw materials continued to increase until the end of 2007. At the beginning of 2008, their prices started to decline as well. Only the cost of oilseeds and oilseed products continued to increase until the spring of 2008. Currently most raw material prices are lower than last year, but still higher than in 2006. The prices of cocoa and coffee remain high.
- Food prices have on average risen more than the allitems inflation rate during the last year, event though it appears that growth rates are getting closer to each other. Currently the all-items inflation between October 2006 and October 2007 is 3.7%, while the food prices have gone up by 5.6%.

There are considerable price variations between Member States. Consumers in new Member States face the highest inflation rates, both for food and all-items.

World and EU market prices for selected commodities and agricultural raw materials, 2007-2008

Market Price for	Oct '08 / Oct '07
Skimmed milk powder, fob Oceania	>-48.3%
Skimmed milk powder, EU	▶-42.0%
Butter, fob Oceania	~-21.3%
Butter, EU	143.3 %
Maize, fob US Gulf	₹8.5%
Wheat, fob US Gulf	~-42.4 %
Wheat, EU	132.4 %
Soybeans, US, cif Rotterdam	13.5 %
Sunflower seed, EU	~-44.5 %
Rape seed, EU	16.7 %
Soybean oil, EU	1 1 1 1 1 1 1 1 1 1
Rapeseed oil, EU	12.9%
Sunflower seed oil, EU	~-30.9 %
Sugar, London daily Nr.5	₹ 37.8%
Beef, Australia, Cif US*	~ 26.0%
Beef, EU	~ 12.3%
Pork, US**	10.8%
Pork, EU	₹23.8 %
Poultry, US*	13.4%
Poultry, EU*	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1
World price for coffee	₹8.2%
World price for cocoa	≠ 16.2%

Source: CIAA (details available on request). For the EU, different EU market references have been (**) May'08/May '07 used. Growth rates are based on prices in euro for EU markets and in dollar for non-EU markets.

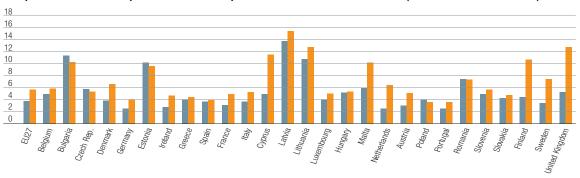
Monthly comparison between food prices and consumer price inflation¹ in the EU, 2007-2008 (month/month-12)



rate of change of the harmonised index of consumer prices for all items

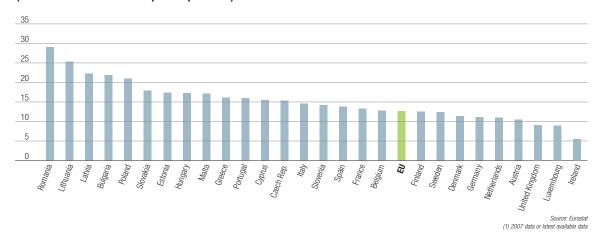
Sources: Furnstat, Harmonised indices of Consumer Prices (HICPs.

Comparison between food prices and consumer price inflation¹ in the Member States (October 2008/October 2007)

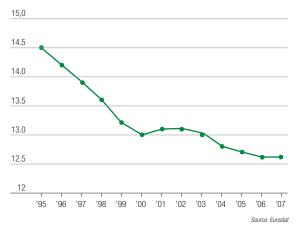


- In 2007, households spent on average 12.6% of their expenditure on food and non-alcoholic beverages. This is similar to the 2006 percentage. Since 1995, this percentage has declined by 2 percentage points.
- Foodstuffs rank third in the consumption expenditure of households by category, after "housing, water and energy" and "transport" (21.5% and 13.6% respectively in 2007).
- The highest share of food expenditure is found in new Member States where the budget spent on food varies from 14.2% to 29.1%.

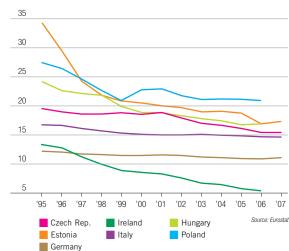
Household consumption expenditure in the EU: food and non-alcoholic beverages, 2007¹ (% of total household consumption expenditure)



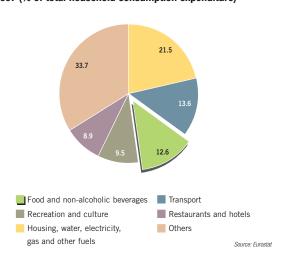
Share of the household expenditure spent on food and non-alcoholic beverages in the EU, 1995-2007 (%)



Share of the household expenditure spent on food and nonalcoholic beverages in some Member States, 1995-2007 (%)



Consumption expenditure of households on goods and services, 2007 (% of total household consumption expenditure)



2008

Trends

From farm to fork

- The food chain connects three economically important sectors: the agricultural sector, the food and drink industry and the retail sector. Together they account for 6% of the EU value added and 12% of the EU employment.
- In 2005, they generated a total value added of about € 650 billion and provided employment for 32 million people.
- The food and drink industry generates more than one quarter of the turnover and the value added of the whole food chain whereas its share in terms of employment is much less.

Structural overview of the food chain

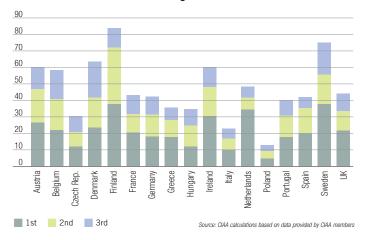
		Agricultural holdings	Food and drink manufacturers	Wholesale of food and drinks	Specialised food and drink retailers	Non-specialised food and drink retailers	Restaurants, bars, canteens, catering
Number of operators	x 1000	14,406	310	211	443	475	1,392
Number of persons employed	million	12.7¹	4.7	1.8	1.3	5.1	6.7
Turnover	€ billion	319	850	717	104	800	279
Value added	€ billion	149	188	72	21	110	110

(1) expressed in annual work units, which are full-time labour equivalents.

Source: Eurostat and CIAA, 2005 (details available on request)

- In Europe, the food retail markets are very concentrated. In almost every EU country the three largest retailers represent at least 30% percent of the market. In many countries they actually account for 40% reaching up to 60% in Western European countries such as Austria and Belgium and over 70 and even 80% in the Nordic countries.
- These high concentration rates stand in contrast to the very fragmented food and drink processing industry. Food and drink industries, particularly SMEs, face considerable pressure from retailers on product prices.
- During recent years the share of private label products (labels developed by retailers or wholesalers) has increased significantly reaching 48% in traditional retailers and 94% in discounters. Between 2006 and 2007 the share of private labels increased in almost every top 30 retailer. Retailers selling private labels have more control over pricing. As a result the bargaining power of the food and drink industry declines when the share of private labels of a retailer increases.

Current market share of the three largest retailers in various Member States



Private label share of the world's top 30 retailers by retail banner sales

1 2 3 4 5	Wal-Mart Carrefour	38	7
3 4 5		0.5	
4 5	Matur Our	35	7
5	Metro Group	17	7
	Tesco	48	7
6	Ahold	24	7
U	Seven & I1	28	7
7	Costco	16	—
8	Sears	42	=
9	Kroger	25	=
10	Target	17	7
11	Rewe	27	7
12	Schwarz Group	61	7
13	Auchan	25	7
14	Casino	32	7
15	AEON	21	7
16	Walgreens	12	
17	Aldi	94	=
18	CVS	13	
19	Edeka	14	7
20	Leclerc	32	7
21	Safeway (USA)	25	
22	SuperValu	18	~
23	Best Buy	8	=
24	ITM (Intermarch	ié) 37	
25	Sainsbury	46	7
26	Woolworths (AU	S) 13	
27	Tengelmann	35	
28	Coles Group	15	
29	Rite Aid	13	=
30	El Corte Inglés	23	

(*) estimate.

(1) Seven & I includes consolidated operations only.

Source: Planet Retail Ltd - www.planetretail.net

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World trends

Food and drink industry worldwide, 2007

	Total sales* (€ billion)	Total sales compared to previous year (%)	% of total manufacturing sales	Employees (x1000)
Australia	49	1.1	21.2	191
Brazil	87	10.7	17.7	1,323
Canada	56	2.2	13.5	272
China	234	12.4	7.3	5,358
Japan	200	1.2	10.0	1,352
Mexico	38	11.2	23.9	374
New Zealand	17	1.0	31.0	76
United States	496	0.5	12.4	1,542

fexico and the US 2006

Over recent years, the EU food and drink industry's sales have been growing by around 3% per annum. International comparisons show that, contrary to the EU or the US, other food and drink producers are expanding considerably. This is in particular the case in Asia where the Chinese food processing industry recorded a double digit growth rate over the same period.

Productivity of the food and drink industry worldwide, 2007¹

	Productivity (output in € per employee)
USA	322
Australia	256
New Zealand	220
Canada	205
EU	157
Japan	148
Mexico	103
Brazil	59
China	42

(*) For Mexico and the US 2006

Source: CIAA (details available on request)

Source: CIAA (details available on request)

- EU plays a key role in world trade. It is the world largest exporter and importer in food and drink products worldwide (excluding intra-EU trade).
- The EU share of the global export market for food and drink products has been shrinking over the last ten years (from 24.6% to 19.8%) due to strong competition from other exporters such as Brazil and China.
- Compared to the US, the EU external trade balance has resisted over the last ten years much better to the pressure from emerging economies. However, in 2007, the EU trade surplus decreased significantly (from \$7.1 to \$3.4 billion), while the US deficit decreased (from \$-23.5 to \$-20.4 billion).
- The performance of EU products in expanding markets like China and Brazil, measured as the share of food and drink imports originating from the EU compared to the share of imports originating from other countries, remains stable in most countries, except in Brazil, where a considerable decrease of market share occurred.

Top 15 exporters of food and drink products, 2007

	Exports (\$ billion)	Share in world (%)
EU	74.3	19.8
United States	43.0	11.5
Brazil	27.6	7.4
China	24.5	6.5
Argentina	17.7	4.7
Canada	17.1	4.6
Thailand	16.7	4.5
Australia	13.7	3.6
New Zealand	0.5	3.3
Indonesia	10.5	2.8
Malaysia	10.0	2.7
Mexico	8.3	2.2
India	7.5	2.0
Vietnam	7.0	1.9
Norway	4.2	1.1

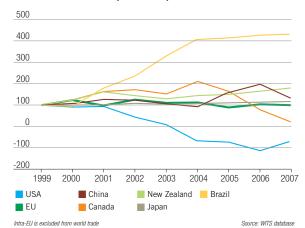
Top 15 importers of food and drink products, 2007

	Imports (\$ billion)	Share in world (%)
EU	70.9	18.8
United States	63.4	16.8
Japan	36.2	9.6
China	19.3	5.1
Russia	17.5	4.6
Canada	16.6	4.4
Mexico	10.8	2.9
South Korea	10.7	2.8
Hong Kong, China	8.0	2.1
Saudi Arabia	6.9	1.8
Australia	6.7	1.8
Switzerland	6.2	1.6
Singapore	5.4	1.4
Malaysia	4.6	1.2
Taiwan	4.5	1.2
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Intra-EU is excluded from world trade

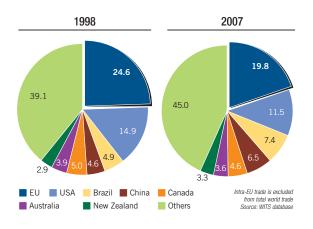
Source: WITS database

Evolution of the external trade balance of various food and drink industries (1999=100)

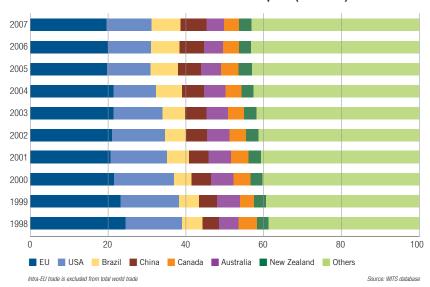


EU food and drink products on world markets

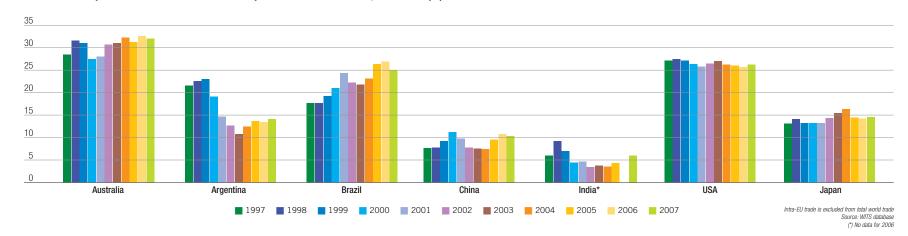
Market shares of world food and drink exports, 1998-2007 (%)



Share of various countries in world food and drink exports (% of total)



Share of EU-25 products in total food and drink imports of various countries, 1997-2007 (%)



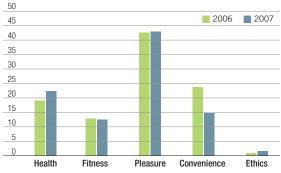
- Innovation can be divided into 15 trends, grouped together in 5 categories: pleasure, health, fitness, convenience and ethics.
- Pleasure-driven innovation is dominant in Europe (43%). It is followed by the health category (22.5%) that overtook the convenience category in 2007.
- In 2007, at European and world level, the health axis as a driver for innovation had the largest increase. The concepts with naturality boosted the health axis. The pleasure axis progressed in 2007, thanks to the sophistication and variety of senses trends.
- Worldwide, dairy sectors confirm their place as leaders in innovation. Biscuits, chocolated products and ready meals registered increases while sweets, cheeses and soft drinks showed downward trends in innovation.

Share of the main trends within the categories for innovation in Europe, 2006-2007 (%)

Trends	2006	2007
Sophistication	18.6	19.8
Exotism	7.8	5.8
Variety of senses	10.2	12.2
Fun	6.1	5.2
Medical	10.1	11.1
Naturality	7.8	9.4
Vegetarianism	1.0	2.0
Diet	11.3	10.7
Energy, well-being	1.8	1.9
Cosmetics	0.1	0.3
Easy to handle	11.4	11.4
Time saving	8.9	6.2
Nomadism	3.7	2.3
Ecology/citizenship	1.1	1.5
	Sophistication Exotism Variety of senses Fun Medical Naturality Vegetarianism Diet Energy, well-being Cosmetics Easy to handle Time saving Nomadism	Sophistication 18.6 Exotism 7.8 Variety of senses 10.2 Fun 6.1 Medical 10.1 Naturality 7.8 Vegetarianism 1.0 Diet 11.3 Energy, well-being 1.8 Cosmetics 0.1 Easy to handle 11.4 Time saving 8.9 Nomadism 3.7

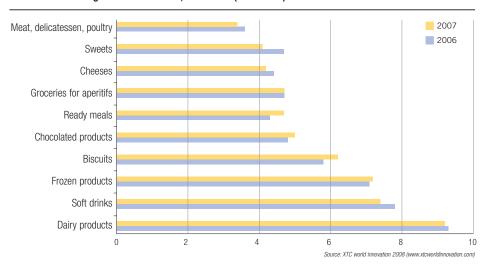
Source: XTC world innovation 2008 (www.xtcworldinnovation.com)

Share of the drivers for innovation in Europe, 2006-2007 (%)



Source: XTC world innovation 2008 (www.xtcworldinnovation.com)

The most innovating sectors worldwide, 2006-2007 (share in %)



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Ranking of world agri-food companies by global food and drink sales

Name	Head- quarter	Year end	Sales in € billion	Growth to previous year (%)	Employees (x1000)	Main sectors
Cargill*	US	May07	79.4	36.0	160.0	Multi-product
Nestlé	CH	Dec07	53.2	-9.1	265.0	Multi-product
PepsiCo Inc.	US	Dec07	28.9	12.0	185.0	Beverages, snacks
Kraft Foods Inc.	US	Dec07	27.3	8.4	103.0	dairy, snacks, beverages
The Coca-Cola Company	US	Dec07	21.1	9.7	94.0	Beverages
Unilever Plc/Unilever NV	NL/UK	Dec07	19.8	-7.8	49.0	Multi-product
Tyson Foods Inc.	US	Sep07	19.7	-3.7	179.0	Meat
Mars Inc.	US	Dec07	17.7	5.6	48.0	Prepared foods, confectionery
Archer Daniels Midland	US	Jun07	14.6	-46.6	27,0	Cereal processing
InBev SA	BE	Dec07	13.6	2.1	86.0	Beer
Groupe Danone	FR	Dec07	12.8	9.7	76,0	Dairy, waters, baby &med. nutrition
SABMiller Plc	US	Mar07	12.6	2.9	60.0	Beer
Heineken N.V.	NL	Dec07	12.6	6.2	54.0	Beer
Anheuser-Busch Company Inc.	US	Dec07	11.7	-7.2	30.8	Beer, beverages
Cadbury Plc	UK	Dec07	11.6	6.1	50.0	Beer, confectionery
General Mills Inc.	US	May08	10.9	10.6	29.5.	Prepared foods
Diageo Plc	UK	Jun07	10.0	-30.1	22.0	Alcoholic beverages
Kirin Brewery Company Ltd	JP	Dec07	9.6	-12.4	34,5	Beer, alcoholic beverages
Lactalis	FR	Dec07	8.7	15.0	34.5	Dairy products
Dean Foods Company	US	Dec07	8.6	22.5	26.0	Dairy products
Kellogg Company	US	Dec07	8.6	8.0	32.0	Breakfast Cereals, convenience foods
Asahi Breweries Ltd.	JP	Dec07	8.5	-8.0	16.6	Beer, alcoholic beverages
ConAgra Foods Inc.	US	May08	8.5	-27.1	25.0	Prepared foods
Suntory Ltd.	JP	Dec07	8.3	-18.5	20.8	Alcoholic beverages
Smithfield Foods Inc.	US	Apr08	7.6	-16.5	57.0	Meat, processed foods
Associated British Food	UK	Sep07	7.5	8.5	96.0	Sugar, starchm prepared foods
Sara Lee Corporation	US	Jun07	7.5	-18.5	44.0	Prepared foods
Fonterra	NZL	May07	7.4	9.0	11.0	Dairy products
HJ Heinz Company	US	Apr08	7.1	3.0	35.1	Prepared foods
Vion	NL	Dec07	7.0	2.6	26.0	Multi-products, ingredients

Ranking of European agri-food companies by European food and drink sales

Name	Head-	Year	Sales	Growth	Employees	Main
	quarter	end	in	to previous	(x1000)	sectors
			€ billion	year (%)		
Nestlé	СН	Dec07	19.5	-14.1	54.4	Multi-product
Heineken N.V.	NL	Dec07	9.1	4.9	36.7	Beer
Unilever Plc/Unilever NV	NL/UK	Dec07	8.8	2.8	43.0	Multi-product
Lactalis	FR	Dec07	8.5	33.5	30.7	Dairy products
Groupe Danone	FR	Dec07	7.4	7.4	32.4	Dairy, waters, baby &med. nutrition
Vion	NL	Dec07	6.4	-0.1	23.8	Multi-products, ingredients
Danish Crown	DK	Oct07	6.3	-3.5	25.0	Meat products
Sudzucker	DE	Feb08	5.8	0.3	18.6	Sugar, multi-product
Carlsberg	DK	Dec07	5.7	9.0	17.0	Beer
Royal Friesland Foods N.V.	NL	Dec07	5.1	8.6	9.3	Dairy products
Associated British Food	UK	Sept06	5.0	18.4	46.0	Sugar, starch, prepared foods
Ferrero	IT	Dec07	5.0	8.7	19.0	Confectionery
Campina	NL	Dec07	4.0	11.3	6.9	Dairy products
Nutreco	NL	Dec07	4.0	32.1	9.1	Meat products
Diageo Plc	UK	June08	3.9	11.6	0.7	Alcoholic beverages
Barilla	IT	Dec07	3.8	6.2	17.0	Beverages, confectionery
Oetker-Group	DE	Dec07	3.6	1.1	15.7	Multi-product
Kerry Group	IR	Dec07	3.1	1.5	14.3	Multi-product
Cadbury Plc	UK	Dec07	3.0	5.7	23.5	Confectionery
Pernod Ricard	FR	June08	2.9	8.6	8.9	Alcoholic beverages
Tate&Lyle	UK	March08	2.8	4.2	6.3	Ingredients, prepared foods
Bongrain	FR	Dec07	2.7	8.4	15.5	Dairy products
InBev SA	BE	Dec07	2.6	5.7	5.6	Beer
Danisco	DK	April08	2.5	0.0	4.2	Ingredients
Ebro Puleva	ES	Dec07	2.1	5.5	7.2	Rice, sugar, dairy

^(*) Cargill sales include food, agricultural and risk management products and services.

CIAA members

FIAA - Fachverband Lebensmittelindustrie

Federatie Voedingsindustrie

FI - Foedevareindustrien

ETL – Eesti Toiduainetööstuse Liit

ETL - Elintarviketeollisuusliitto

Czech Republic

FEVIA – Fédération de l'Industrie Alimentaire /

PKCR - Potravinářská Komora České Republiky

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BLL - Bund für Lebensmittelrecht und Lebensmittelkunde BVE – Bundesvereinigung der Deutschen

Greece SEVT - Συνδεσμος Ελληνικών Βιομηχανιών Τροφιμών /

Ernährungsindustrie

Austria

Belgium

Denmark

Estonia

Finland

France

Germany

Federation of Hellenic Food Industries

ANIA - Association Nationale des Industries Alimentaires

EFOSZ – Élelmiszerfeldolgozók Országos Szövetsége

FDII - Food & Drink Industry Ireland

Italy

FEDERALIMENTARE - Federazione Italiana dell'industria Alimentare

Latvia

LPUF - Latvijas Pārtikas Uzņēmumu Federācija

Luxembourg

FIAL – Fédération des Industries Agro-alimentaires Luxembourgeoises

Poland

PFPZ – Polska Federacja Producentów Żywności

FIPA – Federação das Indústrias Portuguesas Agroalimentares

Romania

Romalimenta – Federatia Patronala din Industria Alimentara

Slovakia

UPZPPS – Unia podnikateľov a zamestnávateľov v potravinárskom priemysle na Slovensku

PKS - Potravinárska Komora Slovenska

Slovenia

GZS - Zbornica kmetijskih in zivilskih podjetij

ederation

ational

FIAB – Federación Española de Industrias de la Alimentación y Bebidas

Sweden

LI – Livsmedelsföretagen

The Netherlands

FNLI - Federatie Nederlandse Levensmiddelen

United Kingdom

FDF - Food & Drink Federation

Observers:

Croatia

HUP – Hrvatska udruga poslodavaca

Norway

NHO - Mat og Drikke

Turkev

GDF - Türkiye Gıda ve İçecek Sanayii Dernekleri Federasyonu

Bakery ector AIBI

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Beer

THE BREWERS OF EUROPE

Bottled waters

EFBW

Breakfast cereal

CEEREAL

Broth & soup

FAIBP

Chocolate, biscuits & confectionery

CAOBISCO

Dairy products

EDA

Dietetic products

Fruit & vegetable juices

Fruit & vegetable preserves

OEITFL

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Ice cream

EUROGLACES

Intermediate products for bakery & confectionery

FEDIMA

Margarine IMACE

Non-alcoholic beverages

UNESDA

Oils **FEDIOL**

Pasta

UNAFPA

Pet food

FEDIAF

Processed meat

CLITRAVI

Processed potatoes

UEITP

Sauce & condiment

FIC

Snacks

Soluble & roasted coffee

FCF

Spices

ESA

Starch

AAF

Sugar

CEFS

Tea & herbal infusions

EHIA/ETC

Vegetable proteins

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